COLLEGE OF THE SEQUOIAS COMMUNITY COLLEGE DISTRICT Board of Trustees Meeting May 13, 2019

QUARTERLY UPDATE - BUDGET ACCOUNTABILITY

(Quarter Ending March 31, 2019)

Status: Information

Presented by: Christine Statton Vice President, Administrative Services

Issue

COS Administration presents quarterly budget accountability reports for the Board's review. These reports will reflect changes to revenue and expenditure budgets with descriptions included for the largest components of those changes. The reports provide additional accountability for the District budget process.

Recommended Action

The Office of Administrative Services will continue to provide accountability for the budget process to the Governing Board.

			2018/19 General	Fund Budget				
		4/8/19	5/13/19			4/8/19	5/13/19	
		Unrestricted	Unrestricted			Restricted	Restricted	
		Budget	Budget	Variance		Budget	Budget	Variance
Revenue Limit		67,816,778	67,816,778	-		-	-	-
Other Revenue		3,932,915	3,940,663	7,748	(a)	24,100,176	24,201,987	101,811
	Total Revenue	71,749,693	71,757,441	7,748		24,100,176	24,201,987	101,811
Academic Salaries	10000	26,822,054	26,867,802	45,748		3,390,139	3,405,558	15,419
Contract Faculty		16,744,185	16,744,185	-		2,313,958	2,313,958	-
Faculty Overload		2,021,934	2,021,934	-		53,614	53,614	-
Adjunct Faculty		3,737,428	3,737,428	-		55,838	55,838	-
Summer School		896,851	896,851	-		10,500	14,609	4,109
Administrator		2,359,168	2,359,168	-		243,091	243,091	-
Hourly Counselor/Libra	arian	203,074	248,822	45,748	(b)	569,962	569,962	-
Classified Salaries	20000	12,496,486	12,461,964	(34,522)		5,979,890	6,008,831	28,941
Classified		8,242,816	8,191,313	(51,503)	(C)	3,615,082	3,589,372	(25,710)
Student Help		615,901	616,382	481		743,689	773,340	29,651
Administrator		2,391,653	2,391,653	-		1,213,684	1,213,684	-
Confidential		540,428	540,428	-		-	-	-
Professional Expert		301,167	301,167	-		297,639	313,639	16,000
Benefits	30000	14,776,093	14,760,533	(15,560)	• •	3,488,612	3,474,219	(14,393)
Supplies	40000	1,256,725	1,236,007	(20,718)	(e)	2,415,674	2,412,707	(2,967)
Services	50000	6,480,627	6,494,627	14,000	(f)	3,631,276	3,510,198	(121,078)
Capital Outlay	60000	2,131,065	2,141,062	9,997	(g)	3,144,747	3,332,747	188,000
Other Outgo	70000	4,730,370	4,730,370	-		2,049,838	2,057,727	7,889
Conoral Fund	Total Expenses Surplus/(Deficit)	68,693,420 3,056,273	68,692,365 3,065,076	(1,055)		24,100,176	24,201,987	101,811

Surplus/(Deficit)								
Final Adopted Surplus	5,101,544	Misc Classified salary changes decrease	43,306					
C/F MAA	(62,762)	Misc Certificated salary changes decrease	75,852					
C/F Above Base	(18,995)	Misc Management salary changes increase	(1,025)					
C/F Technology	(35,000)	Remove financial aid budget augmentation	30,000					
C/F Hanford Center one-time funds	(77,055)	General Fund Surplus 1/14/19	2,762,730					
C/F Facilities	(69,069)	Misc Classified salary changes decrease	22,840					
C/F Various department budgets	(21,215)	Misc Certificated salary changes decrease	2,994					
Increase interest expense 04 COP refinance	(23,748)	Increase Accreditation budget	(3,000)					
Budget Augmentation Visalia marquee lighting	(60,000)	General Fund Surplus 3/11/19	2,785,564					
Budget Augmentation Visalia security cameras	(43,000)	Remove vacant Faculty positions decrease	282,615					
FY19 Full Time Faculty Hiring allocation increase	460,198	C/F MAA Hanford Center increase	(10,870)					

FY19 STRS excess employer portion	86,476	P1 decrease Full-tim	ne Faculty Hire reven	ue (1,03
6.5% increase hourly counselor/librarians	(17,169)	General Fund Surp	lus 4/8/19	3,056,273
Misc Certificated salary changes decrease	170,236	Tule 504 renovation	increase	(40,00
Misc Classified salary changes decrease	33,555	Misc Classified salar	ry changes decrease	48,80
General Fund Surplus 10/8/18		General Fund Surp		3,065,07
C/F Facilities faculty office moves	(41,576)	· · · · · · · · ·		_ , , _
CSEA negoiated longevity change increas	(8,248)			
Misc Classified salary changes increase	(5,371)			
General Fund Surplus 11/5/18	5,368,801			
One-time exp plan to purchase Real Property	(1,000,000)			
One-time expenditure plan transfer to fund OPEB	(340,000)			
One-time exp plan transfer infrastructure to Cap Proj	(1,500,000)			
One-time exp plan transfer to Cap Proj turf repl	(360,000)			
One-time exp plan transfer to Cap Proj Board Approv	(1,000,000)			
One-time exp plan Instructional Equipment	(800,000)			
Remove PERS/STRS 2 out years Misc Classified salary changes decrease	1,450,695 33,299			
Visc Certificated salary changes increase	(35,930)			
Visc Confidential salary changes decrease	69,267			
Misc Management salary changes increase	(1,437)			
Increase B&N Commission income	150,000			
Savings from vacant positions decrease	579,902			
General Fund Surplus 12/10/18	2,614,597			
B&N Commission Categorical carryforward STEM/REALM Kings/Tulare WIA Federal Workstudy Veterans Veterans Resource Center TRIO TRIO/SSS PELL/FWS/SEOG Admin Allowance SSSP Student Success Student Equity Plan Adult Ed Hunger Free Campus Staff Diversity Campus Safety Strong Workforce Regional #1 Strong Workforce Local #1		40,000	162,070 68,793 8,244 2,755 40,606 (19,047) (201) 4,259 619,648 294,766 19,708 7,216 61,990 21,260 (37,280) (30,052)	
Strong Workforce Regional #2 Strong Workforce Local #2 Instructional equipment Basic Skills Basic Skills Transformation			(42,864) 354,435 77,804 306,380 293,072	

Lottery Prop 20	1 1	1,180,429	
FWS Local		2,659	
DLIA Award		10,000	
Valley Can Air		22,685	
Constitution Testing		14,900	
CCPT #2		(64,202)	
CSUF Engineering		5,343	
Parking		127,791	
Traffic Safety		1,073	
Health Center		54,973	
DSN Health Care Local		37,059	
DSN Advanced Manufacturing Local		6,907	
Strong Workforce Local #3		204,270	
Foster Care Augmentation		31,599	
Child Development Training reduction		(2,500)	
Remove Strong Workforce Regional budget		(70,446)	
Revenue Changes 11/5/18		(70,770)	
True up testing/rent revenue increase	13,172		
Material fee revenue increase	50,359		
One-time piano surplus revenue increase	900		
DSN Health grant extension increase	300	200,000	
TRIO augmentation increase			
-		11,577	
TRIO/SSS augmentation increase		16,890	
Federal Workstudy decrease		(5)	
Strong Workforce Regional increase		12,501	
Revenue Changes 12/10/18	150,000		
B&N commission income increase	150,000		
Decrease piano sale income	(300)	(00.750)	
AAC P1 decrease		(29,752)	
Hunger Free Campus increase		84,114	
Revenue Changes 1/14/19	(460,198)		
Full-Time Faculty Hiring allocation moved to Other Revenue decrease			
True up Testing revenue increase True up Rental revenue increase	4,783 2,000		
•			
Increase Piano sale income increase	300 460,198		
Full-time Faculty Hiring moved from Revenue Limit increase New grant Food Safety increase	400,198	192,651	
Foster Care augmentation increase NextUp allocation increase		4,347	
Mental Health Support allocation		145,541 86,271	
RSCCD Food Safety grant		18,000	
Revenue Changes 2/11/19	4 705		
True up testing revenue	1,725	100.000	
Veterans Resource Center One-time increase		100,000	
AAC P1 increase		299,749	
Revenue Changes 3/11/19	0.040		
MAA return of 4% admin fee increase Remove Gotta Media budget decrease	2,012 (1,750)		

NextUp one-time start up funds increase		267,590
New grant CNA expansion program increase		67,500
Revenue Changes 4/8/19		
Spring 2019 Instructional Material Fees increase	48,547	
P1 decrease Full-time Faculty Hire revenue	(1,036)	
P1 increase Adjunct Parity revenue	6,879	
True up Rental/Lost Book revenue increase	7,107	
Veterans Resource Center reduction decrease		(8,346)
Correct EOPS allocation decrease		(4,088)
FY17/18 recalculation AAC increase		65
P1 increase Adult Ed Block Grant		4,071
P1 increase Hunger Free Campus		375
Revenue Changes 5/13/19		
(a) True up Gate Receipts to actuals increase	6,248	
Misc income increase	1,500	
(h) New grant Classified Staff Development increase		37,811
New grant Peralta CCD SWP		64,000

Unrestricted Major Expense Changes 10/8/18(126,7)Academic Salaries: Misc Certificated salary changes decrease(126,7)Hourly Counselor/Librarian: 6.5% increase and expense transfer to captial(3,8)Classified Salaries: Misc Classified salary changes increase17,2Benefits: Misc salary changes decrease; STRS employer excess portion decrease(138,2)Supplies: C/F Various departments increase9,6Expense transfer to capital projects decrease(3,0)Expense transfer to Services decrease(8)Services: C/F MAA increase62,7C/F Hanford Center increase50,0)C/F Facilities increase69,0)One-time budget augmentation Visalia security cameras43,0)One-time budget augmentation Visalia Marquee lights60,0)Increase interest expense 04 COP refinance23,7	05)
Hourly Counselor/Librarian: 6.5% increase and expense transfer to captial(3,8Classified Salaries: Misc Classified salary changes increase17,2Benefits: Misc salary changes decrease; STRS employer excess portion decrease(138,2Supplies: C/F Various departments increase9,6Expense transfer to capital projects decrease(3,0Expense transfer to Services decrease(3,0C/F MAA increase(2,7C/F Hanford Center increase50,0C/F Facilities increase69,0One-time budget augmentation Visalia security cameras43,0One-time budget augmentation Visalia Marquee lights60,0	05)
Classified Salaries: Misc Classified salary changes increase17,2Benefits: Misc salary changes decrease; STRS employer excess portion decrease(138,2Supplies: C/F Various departments increase9,6Expense transfer to capital projects decrease(3,0Expense transfer to Services decrease(8Services: C/F MAA increase62,7C/F Hanford Center increase50,0C/F Facilities increase69,0One-time budget augmentation Visalia security cameras43,0One-time budget augmentation Visalia Marquee lights60,0	/
Benefits: Misc salary changes decrease; STRS employer excess portion decrease(138,2Supplies: C/F Various departments increase9,6Expense transfer to capital projects decrease(3,0Expense transfer to Services decrease(8Services: C/F MAA increase62,7C/F Hanford Center increase50,0C/F Facilities increase69,0One-time budget augmentation Visalia security cameras43,0One-time budget augmentation Visalia Marquee lights60,0	10)
Supplies: C/F Various departments increase9,6Expense transfer to capital projects decrease(3,0Expense transfer to Services decrease(8Services: C/F MAA increase62,7C/F Hanford Center increase50,0C/F Facilities increase69,0One-time budget augmentation Visalia security cameras43,0One-time budget augmentation Visalia Marquee lights60,0	56
Expense transfer to capital projects decrease(3,0)Expense transfer to Services decrease(8)Services: C/F MAA increase62,7C/F Hanford Center increase50,0C/F Facilities increase69,0One-time budget augmentation Visalia security cameras43,0One-time budget augmentation Visalia Marquee lights60,0	34)
Expense transfer to Services decrease(8Services: C/F MAA increase62,7C/F Hanford Center increase50,0C/F Facilities increase69,0One-time budget augmentation Visalia security cameras43,0One-time budget augmentation Visalia Marquee lights60,0	08
Services: C/F MAA increase62,7C/F Hanford Center increase50,0C/F Facilities increase69,0One-time budget augmentation Visalia security cameras43,0One-time budget augmentation Visalia Marquee lights60,0	00)
C/F Hanford Center increase50,0C/F Facilities increase69,0One-time budget augmentation Visalia security cameras43,0One-time budget augmentation Visalia Marquee lights60,0	55)
C/F Facilities increase69,0One-time budget augmentation Visalia security cameras43,0One-time budget augmentation Visalia Marquee lights60,0	62
One-time budget augmentation Visalia security cameras43,0One-time budget augmentation Visalia Marquee lights60,0	00
One-time budget augmentation Visalia Marquee lights 60,0	69
	00
Increase interest expense 04 COP refinance 23,7	00
	48
Expense transfer fr Supplies 8	55
Capital outlay: C/F Above Base increase 18,9	95
C/F Hanford Center increase 27,0	55
C/F Technology increase 35,0	00
C/F Various departments increase	80
Expense transfer from supplies 3,0	00
Expense transfer from hourly counselor 18,3	95
Unrestricted Major Expense Changes 11/5/18	
Classified Salaries: CSEA negoiated longevity increase 6,4	47
Misc Classified salary increase 2,7	
Benefits: Misc Classified salary changes and negoiated longevity increase 4,3	94
Supplies: Material fees increase 50,3	59
Expense transfer to Services decrease (1,5	73)
True up testing/rent revenue increase 3,6	75
Services: True up testing/rent revenue increase 9,4	

True up Testing revenue increase Jnrestricted Major Expense Changes 2/11/19	
	1,5
Piano sales revenue increase	3
Expense transfer from Capital outlay increase	18,0
Captial Outlay: Expense transfer from Supplies increase	5
Expense transfer to Capital outlay decrease	(18,0
Remove Financial Aid budget augmentation decrease	(30,0
Services: Expense transfer to Supplies decrease	(14,9
Expense transfer from Services increase	14,9
Expense transfer to Capital outlay decrease	(5
True up Rental Revenue increase	2,0
Supplies: True up Testing Revenue increase	3
Benefits: Misc salary changes decrease	(83,8
True up Testing revenue increase	2,9
Misc Management salary changes increase	80,4
Classified Salaries: Vacant position savings posted December increase	86,4
Confidential: Misc Confidential salary changes decrease	(101,7) (48,2
Classified: Misc Classified salary changes decrease	(101,7
Academic Salaries: Vacant position savings posted December increase	29,1
Misc Certificated salary changes increase	6,7
Contract Faculty: Reassigned time moved to grants decrease	(55,7
Inrestricted Major Expense Changes 1/14/19	.,000,0
One-time exp plan transfer to Capital Projects Board Approved Projects increase	1,000,0
One-time exp plan transfer to Capital Projects turf repl increase	360,0
One-time exp plan transfer infrastructure/cabling to Capital Projects increase	1,500,0
One-time expenditure plan transfer to fund OPEB increase	340,0
Other Outgo: Real Property purchase transfer to Linwood Reserve increase	1,000,0
capital outlay: Expense transfer to Supplies decrease	(37,0
Services: Expense transfer to Supplies decrease	(41,5
Expense transfer from Capital increase	37,0
Expense transfer from Services increase	41,5
Supplies: Piano sale decrease	(3
Vacant positions savings decrease	579,9
Remove STRS/PERS 2 out years decrease	1,450,6
Misc Management salary changes increase	(1,4
Misc Confidential salary changes decrease	69,2
Misc Certificated salary changes increase	(35,9
Certificated, Classified, Benefits: Misc Classified salary changes decrease	33,2
Jnrestricted Major Expense Changes 12/10/18	
Academic Salaries: Hourly counselor transfer to Services decrease	(17,5
One-time piano surplus increase	9
Capital outlay: Expense transfer to Services decrease	(35,6
Expense transfer from Captial Outlay increase	35,6
Expense transfer from Hourly Counselor increase	17,5
Expense transfer from Supplies increase	1,5
	41,5

Expense transfer Student Help to Services decrease	(2,254)
True up testing revenue increase classified overtime	1,725
Supplies: Expense transfer from Services increase	1,198
Expense transfer to Capital Outlay decrease	(9,000)
Services: Expense transfer to Supplies decrease	(1,198)
Expense transfer from Student Help increase	2,254
Capital Outlay: Expense transfer from Supplies increase	9,000
Expense transfer from Classified vacant position savings increase	5,125
Unrestricted Major Expense Changes 3/11/19	
Summer School: Expense transfer to math lab classified overtime decrease	(2,560)
Contract Faculty: Misc Certificated changes decrease	(2,886)
Classified Salaries: Misc Classified changes increase	5,521
Expense transfer from Summer School increase	2,560
Misc Mangement changes increase	9,144
Benefits: Misc salary changes decrease	(37,613)
Supplies: Remove Gotta Media budget decrease	(1,750)
Services: Expense transfer from Capital outlay increase	12,439
Increase Accreditation Budget	3,000
Refund 4% admin fee on MAA increase	2,012
Capital Outlay: Expense transfer to Services decrease	(12,439)
Unrestricted Major Expense Changes 4/8/19	
Academic Salaries: Remove vacant Faculty positions decrease	(369,249)
P1 Adjunct Parity revenue increase	6,879
Vacant position savings posted in December increase	147,204
Classified Salaries: Vacant position savings posted in December increase	86,059
Expense transfer from Student to Supplies decrease	(5,000)
Benefits: Savings from Vacant positions decrease	(146,629)
Supplies: Expense transfer from Student increase	5,000
Spring 2019 Instructional Material Fees increase	48,547
True up Rental income increase	3,952
Expense transfer to Services decrease	(1,502)
Expense transfer from Capital Outlay increase	13,000
Services: C/F MAA Hanford Center increase	10,870
Expense transfer from Supplies increase	1,502
Expense transfer from Capital Outlay increase	74,500
Capital Outlay: Expense transfer to Services decrease	(74,500)
Expense transfer to Supplies decrease	(13,000)
True up Library Lost book increase	3,155
Unrestricted Major Expense Changes 5/13/19	
(b) Hourly Counselor: Expense transfer from Supplies increase	1,700
Expense transfer from Services increase	39,048
Expense transfer from Capital outlay increase	5,000
(c) Classified: Expense transfer to Classified Substitute decrease	(16,500)
Expense transfer to Capital oulay decrease	(5,125)
Misc Classified salary changes decrease	(32,508)
Expense transfer from Student increase	2,630
(d) Benefits: Misc Classified salary changes decrease	(15,560)

(e) Supplies : True up Misc income increase	1,500
Expense transfer from Student Help increase	1,154
Expense transfer to Hourly Counselor decrease	(1,700)
Expense transfer to Services decrease	(1,800)
Expense transfer to Capital outlay decrease	(19,872)
(f) Services: True up Gate receipts increase	6,248
Tule 504 renovation increase	40,000
Expense transfer from Supplies increase	6,800
Expense transfer from Capital outlay increase	5,000
Expense transfer to Student decrease	(5,000)
Expense transfer to Hourly counselor decrease	(39,048)
(g) Capital Outlay: Expense transfer to Hourly counselor decrease	(5,000)
Expense transfer from Supplies increase	14,872
Expense transfer from Classified increase	5,125
Expense transfer to Services decrease	(5,000)

College of the Sequoias Unrestricted General Fund Annualized Revenue Projections 2018/2019 Fiscal Year 4/24/2019

Annual Projection Collected as of Net Annual Percent **Revenue Category** Adopted Budget As of 4/24/2019 4/24/2019 Change Collected Federal Revenue \$ 7,000 \$ 9.012 \$ 2.786 2,012 30.91% State Revenue 51,873,222 52,339,263 37,801,710 466,041 72.22% State Apportionment 40,863,608 40,863,608 29,204,306 71.47% **EPA** Proceeds 8,762,707 8,762,707 6,983,527 79.70% **Property Taxes** 165,192 165,192 58,801 35.60% Other State Income 386,089 852,130 619,357 466,041 72.68% Mandate Cost 295,626 295,626 295,627 100.00% -Lottery 1,400,000 1,400,000 640,092 45.72% Local Revenue 19,084,575 19,409,166 13,756,962 324,591 70.88% **Property Taxes** 15,167,154 15,167,154 1,612,596 10.63% Interest/Investments 155,000 155,000 389,021 250.98% **Enrollment-Student Fees** 2,858,117 2,858,117 2,809,238 98.29% Other Local Income 494,304 818,895 8,532,221 324,591 1041.92% Non-Resident Tuition 410,000 410,000 413,887 100.95% 51,561,458 Totals \$ 70,964,797 \$ 71,757,441 \$ 792,644 71.86%

Notes:

Federal Revenue

MAA MediCal Admin Allowance return of 4% fee on back cast invoices \$2,012

State Revenue

2nd quarter Lottery will be received by 4/30/19. Other State Income increase of \$460,198 is Full-Time Faculty Hiring Funds

Local Revenue

Instructional material fees \$98,906 Increase testing income \$12,678 Increase rental income to estimated actual \$10,913 Increase miscellaneous income B&N commission \$190,000, Increase gate receipts to estimated actual \$6,248 Increase library lost book to estimated actual \$3,155

College of the Sequoias

Summary Expenditure Estimates Unrestricted General Fund Fiscal Year 2018/2019 Year to Date through 3/31/2019

			-		Year to Date		
	Adopted	Working	Annualized	Variance	Spent	Percent	
Major Category	Budget Budget		Projection	Working Budget	as of 3/31/2019	Spent	
10000 Academic Salaries	\$ 27,341,673	\$ 26,867,802	\$ 26,860,402	\$ 7,400	20,969,449	78.05%	
Contract Faculty	17,257,440	16,744,185	16,542,149	202,036	13,222,604	78.97%	
Faculty Overload	2,021,934	2,021,934	2,117,306	(95,372)	1,598,157	79.04%	
Adjunct Faculty	3,737,428	3,737,428	3,732,914	4,514	2,999,306	80.25%	
Summer School	899,411	896,851	1,154,725	(257,874)	559,014	62.33%	
Administrator	2,359,168	2,359,168	2,357,608	1,560	1,768,341	74.96%	
20000 Classified Salaries	12,708,487	12,461,964	11,974,841	487,123	9,157,547	73.48%	
Classified	8,387,705	8,191,313	7,910,837	280,476	5,901,573	72.05%	
Student Help	574,703	616,382	551,089	65,293	396,036	64.25%	
Administrator	2,410,556	2,391,653	2,278,618	113,035	1,697,892	70.99%	
30000 Benefits	16,812,411	14,760,533	14,741,439	19,094	11,296,112	76.53%	
40000 Supplies	1,044,100	1,236,007	1,101,310	134,697	794,749	64.30%	
50000 Services	6,064,508	6,494,627	5,745,220	749,407	4,623,846	71.19%	
60000 Capital Outlay	1,361,704	2,141,062	2,059,624	81,438	667,761	31.19%	
70000 Other Outgo	530,370	4,730,370	4,711,881	18,489	4,289,352	90.68%	
Total Expenditures	\$ 65,863,253	\$ 68,692,365	\$ 67,194,716	\$ 1,497,649	\$ 51,798,816	75.41%	

				COS FINA	NCIAL REP	ORT						Prepared 04/17/19
As of March 31, 2019												
Fund Numbers	11000-19250	41000-48009	48010	48015	62100	79500	39100	53010-53170	75000-75090	79000-79499	81000-81880	
	General Fund	Capital Projects	Farm Spec. Res.	Linwood Res	Banked Leave	H.S.I. Trust	Business Industry	Farm	Student Loans	Trust	Clubs/CoCuri	Total
Adjusted Beg. Fund Bal 7/1/2018	19,819,356	5,915,366	998,925	318,967	707	913,088	321,456	82,956	93,578	302,406	457,068	30,750,454
Revenue	70,168,445	3,740,772	5,775	2,143,950	13,349	13,293	361,158	437,543	422	401,748	391,444	77,677,899
Expenditures	65,796,868	978,672		3,114		6,815	381,213	541,259		168,284	285,738	68,161,963
Ending Fund Bal 3/31/2019	24,190,934	8,677,466	1,004,700	2,459,803	14,056	919,565	301,401	(20,760)	94,000	535,870	562,774	40,266,390
+ <> Difference	4,371,578	2,762,100	5,775	2,140,836	13,349	6,478	(20,055)	(103,716)	422	233,464	105,706	9,515,936
Cash Balances												
Citizen Bank							245,564		48,707	404,507	532,144	1,230,922
Union Bank	50,000							541,718				591,718
L.A.I.F.								3,467	28,000	70,000	65,000	166,467
County Treasury	25,359,782	8,679,791	400,558	2,459,803	925,937	919,565						38,745,436
SUBTOTAL	25,409,782	8,679,791	400,558	2,459,803	925,937	919,565	245,564	545,185	76,707	474,507	597,144	40,734,542
Cash on Hand	8,000									1,150	3,000	12,150
Total Cash	25,417,782	8,679,791	400,558	2,459,803	925,937	919,565	245,564	545,185	76,707	475,657	600,144	40,746,692